

Modern Slavery Statement

Nova Systems condemns modern slavery in all forms and is committed to actively tackling this scourge on society.

This statement is made under both the Australian Modern Slavery Act 2018 (Cth) and the UK Modern Slavery Act 2015 and covers the activities of Nova Aerospace Pty Ltd ABN 11 090 818 214 and its subsidiaries identified in section 1. It sets out the actions taken by Nova Systems to understand the risk of modern slavery and human trafficking within our operations and supply chains and to implement appropriate actions to mitigate such risks.



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1. Introduction

This joint statement covers the activities of:

1. Nova Aerospace Pty Ltd ABN 11 090 818 214 (NAPL) and its Australian subsidiary Nova Systems Australia Pty Ltd ABN 39 613 308 008 (NSAPL) for the purposes of the Modern Slavery Act 2018 (Cth); and
2. NAPL and its UK subsidiaries Nova Aerospace Ltd , Nova Systems (International) Ltd (NSI), Nova Group Europe Ltd 1 and Two10degrees Ltd for the purposes of the UK Modern Slavery Act 2015.

Collectively, and inclusive of NAPL's other subsidiaries where context permits, these companies will be referred to as 'Nova Systems'.

Nova Systems is proud to be a leading capability assurance, systems integration, engineering services and technology solutions business with operations in Australia and overseas. Our talented people and strong workplace culture and values are integral to our success. We understand that acknowledging and respecting human rights in our business dealings is fundamental to our business and highly important to our clients, our employees and the broader community.

We have a robust policy suite in place that promotes ethical and legally compliant business conduct through governance, primarily driven by Nova Systems' Operational Framework and supported by integrated reporting mechanisms. Core policies under the Operational framework include Nova Systems' Code of Conduct, Whistleblower Policy, Compliance Policy and Operational Assurance Policy. Our policy framework reflects our dedication to prevent Nova Systems' business practices contributing to violations of human rights such as modern forms of slavery. This is one aspect of Nova Systems' broad commitment to corporate governance and social responsibility.

Nova Systems seeks to do business with suppliers that share similar values, ethics and sustainable business practices, including those committed to respecting human rights. Nova Systems recognises that as a responsible corporate citizen its business conduct, and the performance of its suppliers, has a significant impact on the wellbeing of the communities in which it operates.

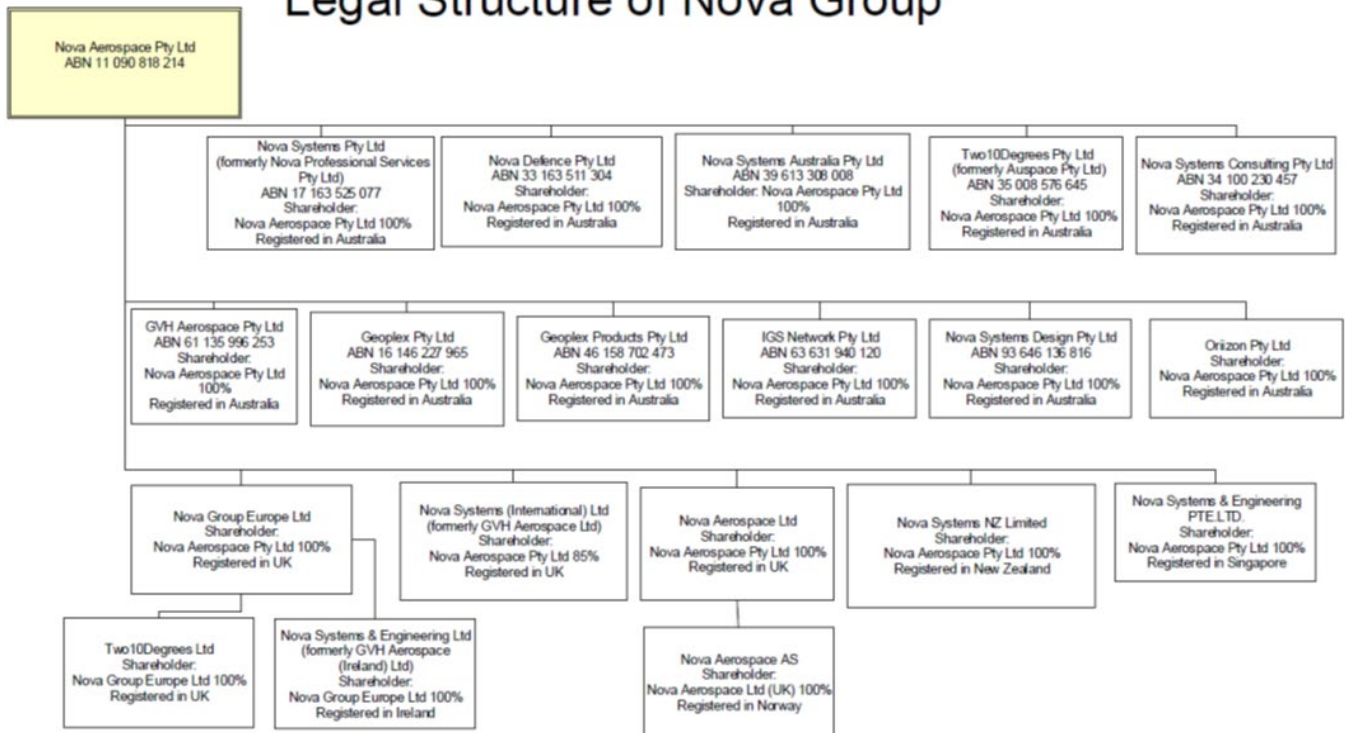
As NAPL wholly owns and controls all reporting entities (with the exception of NSI, which it majority owns and controls), and all reporting entities are governed by the same policies and procedures, operate in the same sectors and share the same supply chains, this joint statement provides consolidated descriptions of all reporting entities' actions to address modern slavery risks.

2. Nova Systems' Structure, Operations and Supply Chains

Founded in 2000 in Adelaide, South Australia, NAPL is a private company incorporated in Australia. It is the ultimate parent company of the Nova Systems group of companies depicted below and wholly owns and controls all reporting entities (with the exception of NSI, which it majority owns and controls). The Nova Systems group of companies has over 700 direct employees globally.



Legal Structure of Nova Group



Nova Systems is primarily a capability assurance, systems integration, engineering services and technology solutions business with offices in Australia, New Zealand, Singapore, the United Kingdom, Norway and Ireland. Operational management decisions for Nova Systems businesses outside the ANZ region are made by senior management in each relevant jurisdiction in conjunction with the group executive. Nova Systems' business operations are conducted through three business streams:

- Major Services Provider – delivery of above the line professional services to the Australian Department of Defence under the Major Services Provider panel
- Integrated Solutions – various professional services including engineering, safety and management consulting; provision of aviation design services, aviation products and mission system integration services; provision of software as a service asset and lone/remote worker monitoring/management services and related services; provision of geospatial consulting services, software development and configuration, sale of third party software applications, product development/sales (including commercial off the shelf software integration); satellite ground monitoring services
- NSI (Nova Systems International) – provision of aviation design services, aviation products and mission system integration services; various professional services including engineering, safety and management consulting

Nova Systems has a global supply chain consisting of more than 500 contracted suppliers, with supplier relationships in areas including ICT Services & Equipment, Property Services, Logistics, Consulting, Aviation Equipment Manufacturing, Aviation Engineering Services, Marketing & Promotional Goods, Office Suppliers and Corporate Clothing.

We selectively pursue relationships with suppliers that share our values in respect of ethics, social responsibility and sustainability. The nature of each supplier's industry, and the territory it operates from, is a relevant consideration in this regard, and Nova Systems expects its personnel to assess these factors when making purchasing decisions.



3. Risks of Modern Slavery Associated with Nova Systems

As an engineering services and technology solutions business, Nova Systems' operations generally present a low risk of modern slavery. We are, however, acutely aware that insidious modern slavery practices have the potential to intersect with most types of businesses to some degree, and we accordingly deploy mitigation measures informed by specific risk assessments.

The most likely source of modern slavery risks arises from Nova Systems' procurement of products and services, both for internal company consumption and for on selling to customers.

The primary areas of Nova Systems' business that may encounter modern slavery practices are the supply chains of ICT and office equipment, and service providers for Nova Systems' offices such as cleaning and catering services. As an innovative, technologically oriented organisation, Nova Systems utilises large volumes of ICT equipment and services to support its business offerings. Certain business streams, such as Nova Systems' software as a service offering: GAP, also resell ICT hardware in conjunction with proprietary ICT services. The manufacturers of these complex ICT items have supply chains that may be of a greater risk of intersecting with modern slavery.

During the 2025 reporting period Nova Systems continued to optimise its use of the Oracle Cloud Enterprise Resource Planning (ERP) application suite to manage functions such as accounting, financial management, project management and procurement. Nova Systems' maturing ability to utilise the ERP has resulted in a decreased engagement of overseas based resources to provide software support, mitigating this source of risk in our supply chain.

Nova Systems also procures corporate merchandise for marketing and social purposes, some of which is manufactured overseas. Again, Nova Systems is cognisant that the suppliers of these types of goods may face a greater risk of modern slavery practices.

By progressively reviewing its practices, making this public statement, and engaging with our suppliers in respect of modern slavery risks, Nova Systems supports the efforts of government, responsible corporate entities, and the wider community in seeking to eradicate modern slavery.

4. Actions taken by Nova Systems to Address Modern Slavery Risks

Nova Systems acknowledges that the process of combating the risk of modern slavery in our supply chain is a dynamic and complex challenge. We are taking a proactive approach to minimise these risks, and this corporate commitment is led by NAPL's board and supported by its related companies and the broader Nova community.

Over the 2025 reporting period, Nova Systems' enhanced mitigation actions included:

- Implementing a Procurement Framework governance suite. Further embedding the executive-level Ethics & Integrity Committee with investigative and decision-making powers to assist Nova Systems with the oversight of ethical policy frameworks, systems and decision-making processes.
- The appointment of a Director, Business Improvement with responsibility for the group Procurement and Supply Chain function to further support Nova Systems in undertaking a standardised due diligence process when engaging new suppliers or renewing contracts aimed at ensuring that suppliers meet appropriate standards.
- The maturation of a group Governance, Risk, Compliance and Audit function, and uplifted internal audit capability to further enhance Nova Systems' risk management and risk oversight and assurance practices, including in respect of modern slavery risks.



- Matured application of Nova Systems' Operational Framework which provides a holistic governance structure, mandating core policies and processes including Nova's Code of Conduct, Compliance Policy, People and Performance Policy and the Oversees Entities Policy.
- Ongoing review of publicly available information provided by Nova Systems' partners and major suppliers detailing their policies, processes and efforts to combat modern slavery including, where applicable, reporting in accordance with local jurisdictional requirements. This has allowed Nova Systems to obtain a high level of understanding of the risks of modern slavery potentially incorporated in Nova Systems' core supply chain, and the associated mitigation actions that our suppliers are taking.
- Conducting further risk assessment of our Australian operations, the operations of the overseas group entities, and of core partners and suppliers. This assessment took into consideration risk factors such as the sector, industry, types of products and services, geographic locations and business models. While the assessment still concludes that Nova Systems' business practices present low modern slavery risks, the assessment has led to increased awareness amongst Nova Systems' employees and contractors on this issue. Nova Systems will periodically re-assess this risk and put additional measures in place as required.
- The ongoing use of Nova Systems' ICT procurement questionnaire has contributed to more informed vendor selection decisions.
- Continued application of the Nova Systems Standing Offer for Subcontractor Services, under which subcontractors are primarily engaged, and which incorporates requirements that subcontractors must comply with any applicable anti-slavery and human trafficking laws and not engage in any activity, practice or conduct that would constitute an offence under relevant laws.
- Due diligence on the modern slavery mitigation practices of potential subcontractors as part of standard subcontractor onboarding process.

Ongoing vigilance is required to mitigate modern slavery risks, and Nova Systems will continuously refine and evolve its strategy in this regard. We intend to focus our efforts over the next reporting period on the following:

- Continued screening of new subcontractors and ICT suppliers through our due diligence questionnaire including specific modern slavery criteria;
- Identification of potential high risk spend categories. Suppliers in this category are asked to complete a survey to confirm compliance with modern slavery legislation;
- Enhancing procurement governance and related policy frameworks;
- Consolidating organisational corporate social responsibility and environmental and governance functions;
- Enhancing our risk management, risk oversight and assurance practices;
- Reviewing the effectiveness of our governance arrangements;
- Ongoing dialogue with suppliers and partners on combatting modern slavery;
- Raising the awareness of modern slavery among Nova Systems' employees; and
- Developing an updated Statement on Modern Slavery.



5. How Nova Systems is Assessing the Effectiveness of its Actions

To monitor the effectiveness of Nova Systems' efforts to address modern slavery risks, compliance-related risks, including those associated with laws, regulations, contractual obligations and trade-related requirements, are reviewed on a quarterly basis. This process ensures ongoing visibility and sustained attention to these risks by Nova Systems' management and Board.

In addition, Nova Systems' conduct quarterly assessments of changes in the internal and external business environment to identify emerging issues and evaluate their actual or potential impact on the organisation's overall risk profile. This proactive approach supports informed decision-making and enables timely adjustments to risk mitigation strategies.

6. Nova Systems' Consultation Process

Nova Systems has prepared this statement with input from its centralised corporate functions responsible for supporting all group entities, including Legal & Commercial, People, Finance, Business Improvement, Strategy & Corporate Affairs, Procurement, Governance, Risk, Compliance & Audit and Security & Technology Services. In addition, detailed consultation has taken place with Nova Systems' global executive leadership team and regional leads.

7. Nova Systems' Pledge

Nova Systems has a proud history of improving the communities in which it operates, however we recognise there is always scope for improvement. We are committed to the ongoing delivery of initiatives and partnering with our suppliers and industry to help eradicate modern slavery.

This statement was approved by the principal governing body of Nova Systems, the Board of Directors of NAPL, on behalf of NAPL and its subsidiary reporting entities on 9 December 2025.

Signed

Kenneth Williams

Chair Nova Aerospace Pty Ltd

